



**AMERICAN
FOOTBALL
AUSTRALIA**

Risk Management Policy

Policy Management

Version:	1.0
Drafted by:	Wade Kelly
Board Approval on:	28 November 2025
Next Review Date:	November 2026
Person Responsible:	Secretary

American Football Australia Risk Management Policy

American Football Australia's purpose and vision is to provide Australians with the opportunity to discover, participate in and love American Football and to provide unrivalled experiences through American Football.

American Football Australia (AFA) acknowledges that risks are inherent in some aspects of American Football. AFA also acknowledges that it faces a variety of other risks related to the pursuit and delivery of its strategy and day-to-day operations. For these reasons, AFA understands the importance of a structured and systematised approach to the identification and management of risks.

AFA is committed to managing and minimising risk by identifying, analysing, evaluating and treating risks to ensure AFA has the best prospects for achieving its strategic objectives and maintaining effective and efficient operations for the benefit of its members and all participants and supporters of American Football.

AFA will regularly monitor, review and report on the effectiveness of its approach to risk management and aims to develop and maintain a risk aware culture. It will do this by adhering to the principles reflected in *ISO 31000:2018 Risk Management – Guidelines* as follows:

- Risk management activities are integral to AFA and will be **integrated** across all AFA areas and activities;
- AFA will ensure a **structured and comprehensive** approach to risk management;
- AFA's approach to risk management will be **customised** and appropriate for the nature and scale of our organisation and the risks it faces;
- AFA will be **inclusive** of relevant stakeholders to improve risk awareness and better inform its risk management efforts;
- AFA will be **dynamic** in anticipating, detecting, acknowledging and responding to changing circumstances, events and the risk landscape;
- AFA's risk management efforts shall utilise the **best available information** and inputs, spanning historical, current and predictive information from all relevant and available stakeholders;
- AFA acknowledges that **human and cultural factors** influence all aspects of risk management and will promote a risk aware culture; and
- AFA will strive for **continuous improvement** in its risk management performance.

AFA directors, officers and executives recognise and acknowledge their responsibilities for effective risk management. These include providing leadership and direction, allocating appropriate resources, monitoring and responding to information as it becomes available and encouraging a culture where speaking up and raising concerns is encouraged.



Wade Kelly
Chief Executive Officer
November 2025



Document History

Date	Version	Amendments
28 November 2025	1.0	Policy created and endorsed by Board replacing historical policy.